December 1, 1985

Dear Duane,

As you may or may not know, when BRK purchased Statitrol, it was decided that the profit sharing plan would be disbanded and the funds distributed among the participants. About two weeks ago, the check for this distribution arrived in the mail.

This letter is to express my appreciation to you for originally setting up the plan and basically being responsible for this windfall. We hope to keep the funds in accounts that will be used for the original intended purpose.

Again, thank you.

Peter R. Smith